

Dear

FREEDOM OF INFORMATION – BOARD EFFICIENCY PLAN

I write in response to your request for information in relation to NHS Lothian's efficiency plan for 2025/26.

Question:

Please provide the following information relating to the board's efficiency and/or savings plan for 25-26.

Please provide a table breaking down:

- 1) A list of the schemes in the board's savings plan.
- 2) The value of each scheme.
- 3) A short description of how the savings will be realised
- 4) The risk rating for each scheme

Please be as granular as possible, for example the category 'pay costs' might include a number of different schemes such as substantive staff reductions, agency staff rate reductions, greater bank usage etc.

Answer:

Please see the tables below for a summary of NHS Lothian's 2025-26 savings plans and of NHS Lothian's risk ratings for achievement of these schemes.

| NHS Lothian Financial Savings Plan 2025-26 | | |
|--|---------------|--|
| Category | Total savings | Notes |
| Service redesign | £6,942,769 | Efficiency schemes in relation to for example changing service models or sites and skill mixing of staff |
| Procurement | £2,988,649 | Efficiency schemes in relation to for example contract renewals and changing products |
| Estates and Infrastructure | £1,901,905 | Efficiency schemes in relation to for example property occupancy, energy optimisation and decommissioning of surplus sites |

| NHS Lothian Financial Savings Plan 2025-26 | | |
|---|----------------------|--|
| Category | Total savings | Notes |
| Prescribing - Acute | £2,953,476 | Efficiency schemes in relation to for example drug switches and homecare models |
| Prescribing – Primary care | £8,739,000 | Efficiency schemes in relation to for example prescribing switches, waste, polypharmacy reviews and specialist reviews |
| Prescribing - Switches | £4,481,607 | Efficiency schemes in relation to prescribing switches |
| Workforce - Medical | £2,207,276 | Efficiency schemes in relation to for example medical staffing locums and rota compliance |
| Workforce - Nursing | £5,450,765 | Efficiency schemes in relation to for example nursing supplementary staffing reducing bank and agency |
| Workforce - Other | £7,484,132 | Efficiency schemes in relation to for example staffing reviews, absence management etc |
| Non Pay (Other) | £4,353,761 | Efficiency schemes in relation to for example review of service contracts and stock management |

| Financial risk of not delivering financial savings 2025-26, NHS Lothian | |
|--|-------------|
| Risk Level | Cost |
| High | £1,329,287 |
| Low | £33,909,785 |
| Medium | £12,264,268 |

I hope the information provided helps with your request.

If you are unhappy with our response to your request, you do have the right to request us to review it. Your request should be made within 40 working days of receipt of this letter, and we will reply within 20 working days of receipt. If our decision is unchanged following a review and you remain dissatisfied with this, you then have the right to make a formal complaint to the Scottish Information Commissioner within 6 months of receipt of our review response. You can do this by using the Scottish Information Commissioner's Office online appeals service at <https://www.foi.scot/appeal>. If you remain dissatisfied with the Commissioner's response you then have the option to appeal to the Court of Session on a point of law.

If you require a review of our decision to be carried out, please write to the reviewer at the address at the top of this letter. The review will be undertaken by a Reviewer who was not involved in the original decision-making process.

FOI responses (subject to redaction of personal information) may appear on NHS Lothian's Freedom of Information website at: <https://org.nhsllothian.scot/FOI>

Yours sincerely

ALISON MACDONALD
Executive Director of Nursing Midwifery and AHPs
Cc: Chief Executive