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05 June 2020

Dear Tim,

## **COVID-19: NHS Lothian Mobilisation Plan: Next Phase of the NHS Response**

Firstly, thank you for the work that has been undertaken for the submission of NHS Lothian's draft plan for the next phase of mobilisation, covering the period to the end of July, and the related template for activity. Thank you also for the helpful discussion on Tuesday 02 June.

In terms of next steps, please arrange for NHS Lothian to provide a further draft plan by close of play Monday 9<sup>th</sup> June. Feedback was given verbally on the conference call yesterday and should be taken into account in the next iteration, as well as the following specific requests:

### **Mental Health**

- The new innovations and development described are welcomed. These include MHAU arrangements (e.g. at St John's), CAMHS unscheduled care team, Near Me, digital service developments and staff wellbeing. We would be interested to know more about plans to move forward on these.
- The plan provides comprehensive staff wellbeing arrangements – will these offers continue and if so, how?
- A full range of digital service developments have been described – it would be helpful to know how if NHS Lothian will change patient pathways and the service offer?
- Maximum capacity of use, reach and acceptability of Near Me was noted – it would be helpful to see the modelling supporting this (if available) as it appears to indicate the potential for Digital Services and, specifically, Digital Delivery of services (NM) to less than a 1/3 of annual MH referrals.
- Strategic partnership between NHSL and IJBs are clear but please provide more detail on engagement with other key stakeholders (staff, third sector, patients and carers etc.).
- Please provide more detail about the balance of care between IPU and community services, It would be helpful to know if there have been any changes to this over Covid as a result of changes in demand and new service development.
- It is also not clear what the clinical priorities for MH services are over the period; or what actions will be taken between now and end July to bring which services back. Please provide priority actions through to July.
- To aid understanding of the overall picture, please provide baseline position of each service; plans to upscale to July, dependencies, financial plan, modelling of demand).



- SG Mental Health team will provide more advice and clarity separately and will be in touch.

## Primary Care

- Additional detail on the timescales for resuming the services paused in primary care;
- Details of plans to restart vaccination programmes;
- Details of plans to increase the monitoring and management of chronic disease management

## Mobilisation trajectories

- More information on the plans to mitigate the risks of capacity across beds, waiting areas and theatre for physical distancing and IPC/TBP guidance.
- Activity template completed with anticipated trajectories.

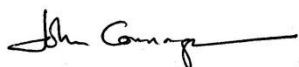
## Finance

- The summary of current Financial Return of the Mobilisation plan is noted. At this stage, SG Health Finance are not expecting a different approach to how any costs are identified, and ask that any additional cost in relation to Covid19, are included in the iterative Financial submissions planned.
- With the exception of Test and Protect, there is no indication of general new or additional costs that recovery may bring. Test and Protect costs are being brought together separately from LMP at this moment, but this may change as the position becomes clearer on approach.
- SG Health Finance anticipate in the next Finance Submission from the Board, due week 22<sup>nd</sup> June, that there will be a clearer pictures of actual costs to end of May, as well as and additional costs and forecasts adjusted in line with aspects of Mobilisation Plan Recovery Phase and the emerging plan.
- SG Health Finance are planning an in depth review of this at the end of July, when the 1<sup>st</sup> quarter actuals are available and recovery plans have developed further.

As with the original draft, please ensure the revised version is copied to:

[NHSAnnualOperatingPlans@gov.scot](mailto:NHSAnnualOperatingPlans@gov.scot)

Yours sincerely



## JOHN CONNAGHAN CBE

Interim Chief Executive, NHS Scotland